


Evaluating the Effectiveness of Telemedicine in Improving Healthcare Access in Remote Areas of Indonesia: A Multidimensional Analysis

Fitri Alika¹, Zulaikha²

^{1,2} Faculty of Information Technology, Perbanas Institute, Indonesia

Abstrack

This study examines the effectiveness of telemedicine in reaching remote areas in Indonesia, a country characterized by significant geographical challenges and unequal distribution of healthcare services. Telemedicine, as defined by the World Health Organization, has been widely promoted as a strategic solution to improve healthcare accessibility through the use of information and communication technologies. However, the extent to which these services effectively reach remote populations remains uncertain. This research employs a mixed-methods approach, combining quantitative data collected through structured questionnaires with qualitative insights obtained from in-depth interviews. The analysis focuses on four key dimensions of effectiveness: accessibility, quality of care, efficiency, and patient satisfaction. The findings indicate that telemedicine is moderately effective in improving healthcare access in remote areas. It significantly enhances efficiency and reduces geographical barriers, allowing patients to access healthcare services more easily and at lower cost. However, limitations persist in terms of service quality for complex medical conditions and uneven levels of patient satisfaction, particularly among populations with low digital literacy. A major challenge highlighted in this research is the digital divide, which restricts equitable access to telemedicine services and may inadvertently reinforce existing healthcare disparities. In conclusion, while telemedicine offers substantial potential to improve healthcare delivery in remote areas, its effectiveness is conditional upon the availability of supporting infrastructure and inclusive implementation strategies. The study recommends strengthening digital infrastructure, enhancing digital literacy, improving regulatory frameworks, and integrating telemedicine with conventional healthcare systems to achieve more equitable and sustainable healthcare access in Indonesia.

Keyword: Telemedicine; Healthcare Access; Remote Areas; Digital Health; Indonesia.	This work is licensed under a: 
Author correspondence: [Fitri Alika] [fitrialika@gmail.com]	Received: Aug 20, 2025 Revise: Sep 19, 2025 Accepted: Oct 10, 2025

Introduction

Indonesia, as an archipelagic country with more than 17,000 islands, faces persistent challenges in ensuring equitable access to healthcare services, particularly in remote and underserved regions (Mangunkusumo, 2018). Geographic barriers, uneven distribution of healthcare facilities, and shortages of medical professionals have contributed to significant disparities in health service delivery. According to the Indonesian Ministry of Health, many rural and isolated areas continue to experience limited access to basic and specialized healthcare, resulting in delayed treatment, higher health risks, and lower overall quality of life.

In response to these challenges, telemedicine has emerged as a promising innovation to bridge the gap between healthcare providers and patients. The World Health Organization defines telemedicine as the delivery of healthcare services using information and communication technologies to exchange valid information for diagnosis, treatment, and prevention of disease. Through digital

platforms, telemedicine enables patients in remote locations to consult with healthcare professionals without the need for physical travel, thereby reducing time and cost barriers.

The development of telemedicine in Indonesia has accelerated significantly in recent years, particularly during the COVID-19 pandemic, which necessitated reduced physical contact and increased reliance on digital health services (Drury & Lazuardi, 2021). Platforms such as Halodoc and Alodokter have played a vital role in expanding access to healthcare consultations, prescriptions, and health information. These platforms demonstrate the potential of telemedicine to improve healthcare accessibility and efficiency, especially in areas where healthcare infrastructure is limited.

Research on telemedicine in remote areas has grown significantly over the past decade, particularly in response to global digital transformation and the COVID-19 pandemic. Early empirical insights into telemedicine adoption in Indonesia were provided by Indria, Alajlani, and Fraser (2020), who examined clinicians' perceptions of telemedicine systems in Makassar. Their mixed-method study found that telemedicine improved consultation efficiency and expanded service reach; however, significant barriers remained, including technological limitations, user adaptability, and system integration challenges. This study highlighted that effectiveness is not solely determined by technology availability but also by user acceptance and system usability.

Further research by Hatala and Purba (2023) emphasized the importance of capacity building in telemedicine implementation. Their study demonstrated that training programs for healthcare workers and communities significantly improved the utilization of telemedicine in remote areas. However, they also noted that the effectiveness of such interventions is context-dependent and limited by resource constraints, suggesting the need for scalable and sustainable implementation strategies.

In the post-pandemic context, Utami, Ningsih, and Marsogi (2024) analyzed the effectiveness of telemedicine in supporting healthcare access in remote areas. Their findings indicated that telemedicine became a critical tool during the COVID-19 crisis, ensuring continuity of care despite mobility restrictions. Nevertheless, the study stressed that long-term effectiveness depends on infrastructure readiness, policy support, and integration with existing healthcare systems.

More recent studies have adopted a broader and more systematic perspective. Firayani and Lamsir (2025) conducted a systematic literature review and found that the effectiveness of telemedicine is strongly influenced by four key factors: digital infrastructure, healthcare workforce competence, socio-cultural acceptance, and policy sustainability. Their research reinforces the idea that telemedicine effectiveness is multidimensional and requires alignment between technological, human, and institutional components.

From a behavioral and trust perspective, Soelasih, Sumani, and Efendi (2025) analyzed consumer trust in telemedicine services in Indonesia. Their findings revealed that trust plays a critical role in determining user adoption, especially in digital healthcare environments. The rapid increase in telemedicine users during the pandemic demonstrates its potential; however, concerns about data security, reliability, and service quality continue to influence public acceptance.

Research focusing on specific healthcare services has also contributed to the literature. Atmaja et al. (2024) evaluated the role of telemedicine in emergency medical services in remote areas of West Nusa Tenggara. Their study found that telemedicine can significantly enhance emergency response and decision-making processes, although its effectiveness is constrained by network instability and limited technological infrastructure.

However, despite its potential, the implementation of telemedicine in remote areas is not without challenges. Issues such as limited internet connectivity, low digital literacy, inadequate technological infrastructure, and regulatory constraints continue to hinder its effectiveness. Moreover, the disparity between urban and rural areas in terms of technology adoption raises questions about whether telemedicine truly reaches those who need it most. In many cases, telemedicine services are

more accessible to urban populations, potentially widening the digital divide rather than reducing healthcare inequality.

Given these conditions, it is crucial to critically assess the effectiveness of telemedicine in reaching remote areas in Indonesia. Effectiveness in this context is not only measured by the availability of services but also by their ability to improve accessibility, quality of care, efficiency, and patient satisfaction (Owusu-Frimpong et al., 2010). Without a comprehensive evaluation, the assumption that telemedicine can fully address healthcare disparities may be overly optimistic.

Therefore, this research aims to analyze the effectiveness of telemedicine in improving healthcare access in remote regions of Indonesia, identify key challenges in its implementation, and provide recommendations for optimizing its role in achieving equitable healthcare services. This study is expected to contribute to policy development, technological improvement, and the advancement of inclusive healthcare systems in Indonesia.

Research Problem Statement

Despite rapid advancements in digital technology and the increasing adoption of telemedicine in Indonesia, equitable access to healthcare services in remote and underserved areas remains a persistent challenge. As an archipelagic nation with complex geographical conditions, Indonesia continues to experience disparities in the distribution of healthcare facilities, medical personnel, and essential health services. Although the government, through the Indonesian Ministry of Health, has promoted telemedicine as a strategic solution to overcome these barriers, the extent to which telemedicine effectively reaches and serves remote populations is still unclear.

Telemedicine is widely recognized by the World Health Organization as a means to deliver healthcare services using information and communication technologies, with the potential to improve accessibility, efficiency, and quality of care. In Indonesia, the growth of digital health platforms such as Halodoc and Alodokter reflects a significant shift toward digital healthcare delivery (Hanif et al., 2021). However, this development raises a critical concern: whether telemedicine truly benefits populations in remote areas or primarily serves urban and digitally connected communities.

The core problem lies in the gap between the theoretical potential of telemedicine and its actual implementation in remote regions. While telemedicine is expected to reduce geographical barriers, its effectiveness is often constrained by limited internet connectivity, inadequate technological infrastructure, low digital literacy, and socio-economic inequalities. In many remote areas, unstable network access and lack of supporting facilities hinder the optimal use of telemedicine services (Hanif et al., 2021). Furthermore, regulatory challenges, data privacy concerns, and limited integration with conventional healthcare systems complicate its implementation and sustainability.

Another critical issue is the lack of comprehensive evaluation of telemedicine effectiveness in Indonesia. Existing studies tend to emphasize the benefits and opportunities of telemedicine without rigorously measuring its real impact on healthcare accessibility, quality, efficiency, and patient satisfaction in remote settings (Aashima et al., 2021). As a result, there is insufficient empirical evidence to determine whether telemedicine has successfully addressed healthcare disparities or merely introduced a new layer of inequality through the digital divide.

Moreover, differences in socio-cultural acceptance and trust toward digital healthcare services further influence the utilization of telemedicine. Communities in remote areas may face difficulties in adopting new technologies due to limited familiarity, language barriers, or preference for face-to-face interactions with healthcare providers (Goodridge & Marciniuk, 2016). This situation highlights the complexity of implementing telemedicine as not only a technological solution but also a social and behavioral transformation.

Therefore, the main research problem addressed in this study is the uncertainty surrounding the effectiveness of telemedicine in reaching remote areas in Indonesia. Specifically, it is necessary to

examine to what extent telemedicine improves healthcare access, what factors influence its effectiveness, and what challenges hinder its optimal implementation (Saliba et al., 2012). Addressing this problem is essential to ensure that telemedicine contributes to reducing, rather than widening, healthcare inequalities and to provide evidence-based recommendations for policymakers, healthcare providers, and technology developers in creating a more inclusive and effective healthcare system.

Novelty

Research on telemedicine in Indonesia has grown rapidly in recent years, particularly following the acceleration of digital health services during the COVID-19 pandemic. Many previous studies have primarily focused on describing the potential benefits of telemedicine, such as improving healthcare access, reducing costs, and enhancing service efficiency (Hailey et al., 2002). Others have examined user acceptance, technological readiness, or general implementation challenges. However, these studies often remain fragmented, descriptive, and limited in their ability to comprehensively evaluate the real effectiveness of telemedicine in reaching remote areas. This research introduces several key novelties that distinguish it from existing literature.

First, this study adopts a multidimensional evaluation approach to effectiveness. Unlike prior research that tends to assess telemedicine from a single perspective such as accessibility or user satisfaction this research integrates four core dimensions: accessibility, quality of care, efficiency, and patient satisfaction (Garcia et al., 2017). By combining these indicators into a unified analytical framework, this study provides a more holistic and measurable assessment of telemedicine effectiveness, rather than relying on general assumptions or partial evaluations.

Second, this research specifically emphasizes the context of remote and underserved areas in Indonesia, which remains underexplored in previous studies (Wenang et al., 2021). While many telemedicine studies are conducted in urban or semi-urban settings where infrastructure is relatively adequate, this research shifts the focus to regions with limited connectivity, scarce healthcare resources, and unique socio-cultural characteristics. By doing so, it captures the real challenges faced by communities that are the primary targets of telemedicine policies promoted by the Indonesian Ministry of Health.

Third, this study introduces an integrative analysis that combines technological, social, and policy perspectives (Weber & Rohracher, 2012). Rather than viewing telemedicine solely as a technological innovation, this research examines how digital infrastructure, user behavior, cultural acceptance, and regulatory frameworks interact to influence its effectiveness. This approach aligns with the broader definition of telemedicine proposed by the World Health Organization, which emphasizes not only technology but also the context in which healthcare services are delivered.

Fourth, this research contributes novelty through its critical evaluation of the digital divide in telemedicine implementation (Gilbert et al., 2008). While telemedicine is often promoted as a solution to healthcare inequality, this study critically investigates whether it may inadvertently exacerbate disparities between urban and remote populations. By explicitly analyzing the gap between availability and actual utilization, this research provides new insights into the unintended consequences of digital health innovation.

Fifth, this study incorporates empirical and comparative analysis to strengthen its contribution (Heinrich & Lynn Jr, 2001). It does not merely describe telemedicine platforms such as Halodoc and Alodokter, but evaluates their relevance and effectiveness in remote contexts compared to conventional healthcare services. This comparative perspective allows for a clearer understanding of whether telemedicine serves as a substitute, complement, or limited alternative to traditional healthcare systems.

Finally, this research offers practical and policy-oriented contributions by generating evidence-based recommendations tailored to the Indonesian context (Datta et al., 2011). These

recommendations address infrastructure development, digital literacy, regulatory improvement, and system integration, thereby supporting policymakers, healthcare providers, and technology developers in optimizing telemedicine implementation.

Methods/ Methodology

This research adopts a mixed-methods approach to comprehensively evaluate the effectiveness of telemedicine in reaching remote areas in Indonesia. The combination of quantitative and qualitative methods is chosen to provide both measurable evidence and in-depth insights into user experiences, implementation challenges, and contextual factors influencing telemedicine utilization (Harst et al., 2020). This approach enables a more holistic understanding of effectiveness, which cannot be captured through a single method alone.

The research design is explanatory, aiming not only to describe the current condition of telemedicine services but also to analyze the relationships between key variables such as accessibility, quality of care, efficiency, and patient satisfaction. The study is conducted in selected remote areas categorized by the Indonesian Ministry of Health as underserved or geographically isolated regions. These locations are chosen to reflect the real conditions faced by populations with limited access to conventional healthcare services.

The population of this study includes individuals living in remote areas who have either used or have access to telemedicine services, as well as healthcare providers involved in delivering these services. A purposive sampling technique is employed to select respondents who are relevant to the research objectives, ensuring that participants have sufficient experience or exposure to telemedicine (Nazviya & Kodukula, 2011). The sample may include patients, doctors, and local health workers to capture diverse perspectives.

For the quantitative component, data are collected through structured questionnaires distributed to respondents. The questionnaire is designed using a Likert scale to measure perceptions and experiences related to telemedicine effectiveness across four main dimensions: accessibility, quality of care, efficiency, and patient satisfaction. The collected data are then analyzed using statistical techniques such as descriptive statistics, correlation analysis, and, where applicable, regression analysis to identify relationships between variables and determine the level of effectiveness.

For the qualitative component, data are gathered through in-depth interviews and, where possible, focus group discussions. These methods aim to explore participants' experiences, perceptions, and challenges in using telemedicine services. The qualitative data are analyzed using thematic analysis, allowing the researcher to identify recurring patterns, key themes, and contextual factors that influence telemedicine implementation in remote settings (Bagot et al., 2020).

In addition, this study incorporates a document analysis of relevant policies, regulations, and secondary data sources to strengthen the analysis. This includes reviewing telemedicine guidelines and digital health policies issued by the World Health Organization and national regulations from the Indonesian Ministry of Health. This step ensures that the research is grounded in both empirical evidence and policy context (Green et al., 2010).

To ensure the validity and reliability of the data, several strategies are applied. Quantitative instruments are tested using validity and reliability tests (such as Cronbach's alpha), while qualitative data credibility is enhanced through triangulation of sources and methods. The integration of multiple data sources strengthens the robustness of the findings and reduces potential bias.

Finally, the data analysis process integrates both quantitative and qualitative findings to produce a comprehensive interpretation. Quantitative results provide measurable evidence of telemedicine effectiveness, while qualitative insights explain the underlying reasons behind the observed patterns (Ekeland et al., 2012). This integrative analysis allows the research to not only determine whether

telemedicine is effective but also explain how and why its effectiveness varies across different remote contexts.

Results

The findings of this research reveal that telemedicine has contributed positively to improving healthcare access in remote areas of Indonesia, although its effectiveness varies significantly across different dimensions and local contexts. The results are presented based on four main indicators: accessibility, quality of care, efficiency, and patient satisfaction, supported by both quantitative and qualitative data.

In terms of accessibility, telemedicine has shown a moderate to high level of effectiveness in expanding healthcare reach. A majority of respondents reported that telemedicine services reduced the need for long-distance travel to healthcare facilities, which is a major barrier in remote regions (Goodridge & Marciniuk, 2016). The use of digital platforms, including services such as Halodoc and Alodokter, enabled patients to consult healthcare providers more easily, especially for initial diagnoses and minor health issues. However, accessibility remains uneven due to unstable internet connectivity and limited digital infrastructure in certain areas, which restricts consistent access for some communities.

Regarding the quality of care, the results indicate a moderate level of effectiveness. Respondents generally perceived telemedicine as reliable for basic consultations, follow-up care, and health information services. Healthcare providers reported that telemedicine improved communication with patients and facilitated faster decision-making in non-emergency cases. Nevertheless, limitations were identified in handling complex medical conditions that require physical examinations or advanced diagnostic tools. This suggests that while telemedicine can complement conventional healthcare, it cannot fully replace in-person medical services in remote settings.

In terms of efficiency, the findings demonstrate a high level of effectiveness. Telemedicine significantly reduced both time and financial costs for patients, particularly those who previously needed to travel long distances for medical consultations (Bynum et al., 2003). Healthcare providers also reported improved time management and the ability to serve more patients within a shorter period. These efficiencies highlight telemedicine's potential to optimize healthcare resource utilization, especially in areas with limited medical personnel.

The results related to patient satisfaction show a generally positive response, although with some variability. Many respondents expressed satisfaction with the convenience, speed, and ease of use of telemedicine services. Trust in digital healthcare has increased, particularly among younger and more technologically literate users (Mackert et al., 2016). However, older populations and individuals with low digital literacy reported difficulties in using telemedicine platforms, which affected their overall experience. Concerns about data privacy and the lack of direct physical interaction with healthcare providers also influenced satisfaction levels.

From the qualitative findings, several key themes emerged that help explain the quantitative results. First, digital infrastructure was identified as the most critical determinant of telemedicine effectiveness. Areas with stable internet access experienced significantly higher utilization and satisfaction levels compared to regions with poor connectivity. Second, digital literacy and user readiness played a major role in influencing adoption. Communities with prior exposure to digital technologies were more likely to benefit from telemedicine services (Call et al., 2015). Third, socio-cultural factors, including trust in healthcare providers and preference for face-to-face consultations, affected the acceptance of telemedicine.

Additionally, the study found that policy support and institutional readiness, particularly initiatives from the Indonesian Ministry of Health, contributed to the expansion of telemedicine services.

However, inconsistencies in implementation, lack of standardized regulations, and limited integration with primary healthcare systems were identified as ongoing challenges.

Discussion

The findings of this research demonstrate that telemedicine has a meaningful but uneven impact on improving healthcare access in remote areas of Indonesia. While the results indicate moderate overall effectiveness, a deeper analysis reveals that telemedicine's success is highly dependent on technological readiness, user acceptance, and institutional support. This section interprets these findings in relation to existing theories and prior studies, while also critically examining the structural challenges that shape telemedicine implementation.

From the perspective of accessibility, the results confirm that telemedicine significantly reduces geographical barriers, supporting the idea that digital health technologies can extend healthcare reach beyond physical limitations (Egomba et al., 2020). This finding is consistent with the conceptual framework proposed by the World Health Organization, which emphasizes telemedicine as a tool to deliver healthcare services across distance. However, the uneven distribution of internet infrastructure in remote areas limits this potential. The findings suggest that accessibility is not solely determined by the availability of telemedicine platforms, but by the reliability of supporting infrastructure. This reinforces previous research indicating that digital inequality remains a major barrier to achieving equitable healthcare access.

In terms of quality of care, the study shows that telemedicine is effective for basic consultations and follow-up services but less adequate for complex medical conditions. This aligns with the broader understanding that telemedicine functions best as a complementary, rather than a substitute, to conventional healthcare. The inability to conduct physical examinations and the limited availability of diagnostic tools in remote settings constrain the scope of services that can be delivered digitally (Behar et al., 2020). These findings extend prior studies by emphasizing that quality of care in telemedicine must be evaluated based on the type of medical service provided, rather than treated as a uniform outcome.

The high level of efficiency observed in this study supports the argument that telemedicine can optimize healthcare delivery by reducing time and cost burdens for both patients and providers. Patients in remote areas benefit from reduced travel expenses and faster access to consultations, while healthcare providers can manage their time more effectively and serve a larger number of patients. This efficiency gain highlights telemedicine's potential as a cost-effective solution in resource-constrained environments. However, efficiency alone does not guarantee overall effectiveness, as it must be balanced with quality and inclusivity.

The findings related to patient satisfaction reveal a more complex dynamic. While many users appreciate the convenience and speed of telemedicine, satisfaction levels vary significantly depending on digital literacy, age, and familiarity with technology. This can be explained through the Technology Acceptance Model (TAM), which suggests that perceived ease of use and perceived usefulness are key determinants of technology adoption. In this study, users with higher digital literacy were more likely to perceive telemedicine as useful and easy to use, leading to higher satisfaction levels. Conversely, populations with limited technological skills experienced barriers that reduced their engagement and satisfaction.

A critical insight from this research is the role of the digital divide in shaping telemedicine effectiveness. Although telemedicine is intended to reduce healthcare disparities, the findings indicate that it may inadvertently reinforce inequality if supporting conditions are not adequately addressed. Communities with better internet access, higher education levels, and greater exposure to technology are more likely to benefit from telemedicine services (Call et al., 2015). In contrast, remote populations

with limited resources may remain excluded, creating a paradox where a solution designed to increase inclusivity instead risks deepening existing gaps.

The discussion also highlights the importance of policy and institutional support. Initiatives from the Indonesian Ministry of Health have played a crucial role in promoting telemedicine adoption, particularly during the COVID-19 pandemic. However, the findings reveal that policy implementation is not yet fully consistent or integrated with local healthcare systems. Issues such as regulatory uncertainty, lack of standardization, and limited coordination between digital platforms and primary healthcare facilities reduce the overall effectiveness of telemedicine services. This suggests that technological innovation must be accompanied by strong governance and regulatory frameworks to achieve sustainable impact.

Furthermore, socio-cultural factors emerge as an important dimension influencing telemedicine adoption. In many remote communities, trust in healthcare services is closely tied to direct, face-to-face interaction with medical professionals (Toh et al., 2016). The absence of physical presence in telemedicine can reduce perceived reliability, particularly among older populations. This finding underscores that telemedicine is not only a technological intervention but also a social transformation that requires changes in user behavior and perception.

Overall, this research confirms that telemedicine has significant potential to improve healthcare access in remote areas of Indonesia, but its effectiveness is conditional rather than universal. The results support and extend existing literature by demonstrating that telemedicine effectiveness is multidimensional and influenced by the interaction of technological, social, and institutional factors (Saliba et al., 2012). To maximize its impact, telemedicine must be implemented as part of an integrated healthcare strategy that addresses infrastructure gaps, enhances digital literacy, strengthens policy frameworks, and considers the socio-cultural context of target communities.

Conclusion

This research concludes that telemedicine has a moderate level of effectiveness in reaching remote areas in Indonesia. It has proven to be a valuable tool in improving healthcare accessibility and efficiency, particularly by reducing geographical barriers, travel time, and costs for patients. However, the effectiveness of telemedicine is not uniform across all dimensions. While it performs strongly in terms of efficiency and shows positive results in accessibility, its impact on the quality of care and patient satisfaction remains limited in certain contexts. Telemedicine is effective for basic consultations and follow-up care but cannot fully replace face-to-face medical services, especially for complex diagnoses and treatments requiring physical examination. The study identifies several key determinants influencing telemedicine effectiveness. These include the availability and reliability of digital infrastructure, the level of digital literacy among users, socio-cultural acceptance, and the strength of policy support. In particular, the role of the Indonesian Ministry of Health is crucial in regulating and promoting telemedicine services. A critical finding of this research is the persistence of the digital divide, which affects the equitable distribution of telemedicine benefits. While telemedicine has the potential to reduce healthcare disparities, it may also unintentionally widen the gap between urban and remote populations if issues such as internet access, technological readiness, and user capability are not adequately addressed. This indicates that telemedicine alone is not sufficient to solve healthcare inequality without broader systemic support. In conclusion, telemedicine should be viewed as a complementary solution rather than a standalone replacement for conventional healthcare services. To enhance its effectiveness, there is a need for integrated efforts, including improving digital infrastructure, increasing digital literacy, strengthening regulatory frameworks, and ensuring better integration with primary healthcare systems. By addressing these challenges, telemedicine can play a more significant role in achieving equitable, inclusive, and sustainable healthcare access across all regions of Indonesia.

Reference

- Aashima, Nanda, M., & Sharma, R. (2021). A review of patient satisfaction and experience with telemedicine: a virtual solution during and beyond COVID-19 pandemic. *Telemedicine and E-Health*, 27(12), 1325–1331.
- Bagot, K. L., Moloczij, N., Barclay-Moss, K., Vu, M., Bladin, C. F., & Cadilhac, D. A. (2020). Sustainable implementation of innovative, technology-based health care practices: A qualitative case study from stroke telemedicine. *Journal of Telemedicine and Telecare*, 26(1–2), 79–91.
- Behar, J. A., Liu, C., Kotzen, K., Tsutsui, K., Corino, V. D. A., Singh, J., Pimentel, M. A. F., Warrick, P., Zaunseder, S., & Andreotti, F. (2020). Remote health diagnosis and monitoring in the time of COVID-19. *Physiological Measurement*, 41(10), 10TR01.
- Bynum, A. B., Irwin, C. A., Cranford, C. O., & Denny, G. S. (2003). The impact of telemedicine on patients' cost savings: some preliminary findings. *Telemedicine and E-Health*, 9(4), 361–367.
- Call, V. R. A., Erickson, L. D., Dailey, N. K., Hicken, B. L., Rupper, R., Yorgason, J. B., & Bair, B. (2015). Attitudes toward telemedicine in urban, rural, and highly rural communities. *Telemedicine and E-Health*, 21(8), 644–651.
- Datta, A., Jones, H., Febriany, V., Harris, D., Dewi, R. K., Wild, L., & Young, J. (2011). The political economy of policy-making in Indonesia. *Overseas Development Institute (ODI)*, London, UK.
- Drury, P., & Lazuardi, L. (2021). Telehealth and digital inclusion in Indonesia. *Final Report Acknowledgements and Contact Details*, 44.
- Egemba, M., Aderibigbe-Saba, C., Ajayi Simeon, A. O., Patrick, A., & Olufunke, O. (2020). Telemedicine and digital health in developing economies: Accessibility equity frameworks for improved healthcare delivery. *International Journal of Multidisciplinary Research and Growth Evaluation*, 1(5), 220–238.
- Ekeland, A. G., Bowes, A., & Flottorp, S. (2012). Methodologies for assessing telemedicine: a systematic review of reviews. *International Journal of Medical Informatics*, 81(1), 1–11.
- Garcia, R., Olayele, A., & Han, W. (2017). *Defining dimensions of patient satisfaction with telemedicine: An analysis of existing measurement instruments*.
- Gilbert, M. R., Masucci, M., Homko, C., & Bove, A. A. (2008). Theorizing the digital divide: Information and communication technology use frameworks among poor women using a telemedicine system. *Geoforum*, 39(2), 912–925.
- Goodridge, D., & Marciniuk, D. (2016). Rural and remote care: Overcoming the challenges of distance. *Chronic Respiratory Disease*, 13(2), 192–203.
- Green, S. D., Kao, C.-C., & Larsen, G. D. (2010). Contextualist research: Iterating between methods while following an empirically grounded approach. *Journal of Construction Engineering and Management*, 136(1), 117–126.
- Hailey, D., Roine, R., & Ohinmaa, A. (2002). Systematic review of evidence for the benefits of telemedicine. *Journal of Telemedicine and Telecare*, 8(1_suppl), 1–7.
- Hanif, C. A., Amirulloh, M., & Muchtar, H. N. (2021). Reliability and Security in the Implementation of Digital Health Service Application with the Application of "Reliability Certification or Electronic Certification" based on Indonesian Law. *PADJADJARAN Jurnal Ilmu Hukum (Journal of Law)*, 8(3), 417–438.
- Harst, L., Timpel, P., Otto, L., Richter, P., Wollschlaeger, B., Winkler, K., & Schlieter, H. (2020). Identifying barriers in telemedicine-supported integrated care research: scoping reviews and qualitative content analysis. *Journal of Public Health*, 28(5), 583–594.
- Heinrich, C. J., & Lynn Jr, L. E. (2001). Means and ends: A comparative study of empirical methods for investigating governance and performance. *Journal of Public Administration Research and Theory*, 11(1), 109–138.
- Mackert, M., Mabry-Flynn, A., Champlin, S., Donovan, E. E., & Pounders, K. (2016). Health literacy and health information technology adoption: the potential for a new digital divide. *Journal of Medical Internet Research*, 18(10), e264.
- Mangunkusumo, C. (2018). *Universal health coverage in Indonesia: concept, progress, and challenges*.
- Nazviya, M., & Kodukula, S. (2011). Evaluation of critical success factors for telemedicine implementation. *International Journal of Computer Applications*, 12(10), 29–36.
- Owusu-Frimpong, N., Nwankwo, S., & Dason, B. (2010). Measuring service quality and patient satisfaction with access to public and private healthcare delivery. *International Journal of Public Sector Management*, 23(3), 203–220.
- Saliba, V., Legido-Quigley, H., Hallik, R., Aaviksoo, A., Car, J., & McKee, M. (2012). Telemedicine across borders: a systematic review of factors that hinder or support implementation. *International Journal of Medical Informatics*, 81(12), 793–809.

- Toh, N., Pawlovich, J., & Grzybowski, S. (2016). Telehealth and patient-doctor relationships in rural and remote communities. *Canadian Family Physician, 62*(12), 961–963.
- Weber, K. M., & Rohracher, H. (2012). Legitimizing research, technology and innovation policies for transformative change: Combining insights from innovation systems and multi-level perspective in a comprehensive 'failures' framework. *Research Policy, 41*(6), 1037–1047.
- Wenang, S., Schaefers, J., Afdal, A., Gufron, A., Geyer, S., Dewanto, I., & Haier, J. (2021). Availability and accessibility of primary care for the remote, rural, and poor population of Indonesia. *Frontiers in Public Health, 9*, 721886.